

Kaizen Event Plan (Current and future state, and gap)

Event Description (workcenter, performance measure to be focused on)

S&OP Process Creation and Implementation

Event Dates and Times

Introduce Plan Friday December 3rd

Have all required attendees set first Meeting date and time

Current Process (flow chart)

*No current process

*At no time are all important parties brought together to discuss orders vs. production capability and inventory

Current Situation and Problems

*There is a large order backlog

*Production is held up many times because of lack of inventory

*There is no production schedule; many times what is worked on is based on what parts are in stock not what needs to go out the door

*Extra parts are being produced to sit in stock, while customers are waiting for their orders.

Production Requirements (takt time)

*Fluctuates based on orders; most orders are custom

*The goal is that this will allow the PV Cell to create a weekly

Preliminary Objectives

*(Plan) As a team we will first develop an S&OP process for D-R which will include suggested participants, a meeting agenda, meeting outcomes, and preparation steps for meetings

*(Do) The required participants will then plan a meeting time and make the necessary preparations for the meeting.

*(Do & Check) The team will listen in to the meeting and assess its success and how its approach can be improved.

*(Act) The team will try to identify and communicate improvements to this new S&OP process.

Team

Leader	Abbey Donner
Co-leader	Patrick Grogan
Facilitator	
Sensei	
Managers	

Floor personnel	Dresser-Rand
	Participants TBD.

Staff personnel

Outside Eyes

Resources on call: